

## Alexis Ferrand

Mississippi 1525, Malvin CP11404, Montevideo, Uruguay  
Cell: + 598 98 095 226 E-mail: alexisferrand2@gmail.com

### **PROFILE HIGHLIGHTS**

- Robust experience in strategic planning, development policy, social cash transfers, macro-economic/fiscal policy, and cost-benefit, value-for-money and financial analysis.
- Proven track record in analytical, governmental, quality assurance, design, delivery and evaluation of policies and programs, and advisory services on Africa, Asia, and Latin America.

### **RELEVANT PROFESSIONAL EXPERIENCE**

***Economist/Value for money MEL lead for East Africa*** 2018-present  
***CSSF-UK FCO***

Serving as lead economist/vfm on monitoring, evaluation and learning contract in support of UK Foreign Office ODA investments in the Eastern Africa/Horn of Africa region.

Providing usable definitions and checklists with associated sample testing of programs to support Conflict, Stability & Security Fund abilities to deliver value-for-money investments.

Supporting delivery team in understanding and implementing economic concepts while ensuring relevant to delivery, and owned by the team.

#### ***Lead Economist***

#### ***DFID and CSSF assignments, Multiple Locations***

Value for Money/monitoring & Evaluation of Global Mine Action Programs 2018-present

Issuing ongoing input to monitoring and evaluation of a multi-year funded program in the UK. Improving impact on households and communities through demining/removal of unexploded ordnance.

Economic Evaluation/Training for Disadvantaged Youth 2018

Analyzed required approaches to ensure effective evaluation.

Provided feedback loop into delivery to innovate on training for improved livelihood incomes at DFID in Mozambique.

Value for Money Evaluation 2018

Delivered an evaluation of security sector interventions in the occupied Palestinian territories for CSSF-FCO.

Policy lessons for Ethiopia export potential 2018

Conducted a literature review to draw lessons of success and challenges for countries implementing a strong exchange rate while seeking to promote exports and attract investment at DFID in Ethiopia.

[https://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/13798/Exchange\\_Rate\\_Ethiopia.pdf?sequence=1&isAllowed=y](https://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/13798/Exchange_Rate_Ethiopia.pdf?sequence=1&isAllowed=y)

Cost-Benefit Analysis (CBA) for Livelihoods, and Food Security Programme (UK-DFID) 2018

Analyzed the economic impacts of exogenous shocks using valuation techniques and economy-wide analyses for resilience. Drafted papers and book chapters conducted joint research with the Gained valuable experience to educate others on the future direction of investments.

Multi-country evaluation of Global Mine Action Programme (UK-DFID) 2017-18

Contributed as an evaluation team member and value for money lead on multi-country evaluations.

Included light touch cost-benefit analysis of the country cases of Zimbabwe and Cambodia.

Economic appraisals (British Council) 2017

Provided youth-focused conflict reduction appraisal for the North Africa and Middle East regions.

Guided Eastern Europe AND Central Asia regions in youth-focused skills, social enterprise, and education.

Business Case Appraisal (UK DFID-HQ) 2017  
Operated in the appraisal section of a business case for research into shock-responsive essential services namely social protection, health, education, and livelihoods.

Impact of Central Bank collapse in Yemen on food security (UK DFID Yemen) 2017  
Reviewed evidence and options for support in context of conflict, exchange rate controls, and sanctions on financial system.

[https://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/13112/K4D\\_HDR\\_Responding%20to%20central%20bank%20collapse.pdf?sequence=1](https://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/13112/K4D_HDR_Responding%20to%20central%20bank%20collapse.pdf?sequence=1)  
[https://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/13113/K4D-HDR\\_Donor%20agency%20macroeconomic%20support%20for%20food%20imports.pdf?sequence=1&isAllowed=y](https://opendocs.ids.ac.uk/opendocs/bitstream/handle/123456789/13113/K4D-HDR_Donor%20agency%20macroeconomic%20support%20for%20food%20imports.pdf?sequence=1&isAllowed=y)

Deputy Head, (UK DFID, Mozambique) 2015-2016  
Directed DFID Mozambique investments in private sector, specifically finance, land reform, skills; food security/social protection (cash transfers, humanitarian); macro-economic/fiscal (budget support, tax, procurement).  
Served as a lead and co-lead in strategic reviews of country program, internal audit, and human resources.  
Represented DFID and UK government with senior partners (ministers, government, private sector).

***Group Head, Economic Growth  
UK DFID Pakistan***

2013-2014

Contributed as a Senior Management team member, providing strategic direction to country office with close engagement with DFID-HQ. Included portfolio shift into increased investment in poverty-focused growth and investment.

Oversaw the development of major investments in infrastructure, finance, skills, social cash transfers, budget support, and revenue.

Worked closely with key counterparts in private sector, government, and not-for-profit sectors to manage risk, leverage development impacts. Total approved portfolio of over £1 billion in Economic group.

Operated on the IMF-Go Pakistan team (on invitation of both parties) to offer input in the design and quarterly reviews of IMF program given significant Balance of Payment risks and need for structural reform, with the technical lead role in social cash transfers which were integral to the IMF agreed program.

Led design (with senior economist), approval negotiation, and Pakistan Finance Minister and UK DFID Ministerial sign off, of £320 million financial aid package to support Pakistan's IMF-negotiated stabilization and growth program and associated scale-up of cash transfers.

Managed risk handling and consensus building with both Pakistani Finance Minister and senior officials, as well as ensure DFID Top Management support of UK DFID Minister's approval and continued engagement.

***Freelance macro-economic and health economic consultant, Zimbabwe-based*** 2007-2009

Constructed political and technical consensus using timely literature reviews, briefings and presentations in context of hyperinflation and major cholera outbreak based in the Zimbabwe MoHealth and with support of DFID/EU.

Designed and oversaw the delivery of financially feasible/low risk cash top-up to health workers in Zimbabwe with the MoHealth Director for Human Resources, (result: near zero attendance to 95% returning to work, funding from multiple bilateral agencies and UNICEF).

Collaborated with the government and donors/UN agencies (DFID, USAID, EU, UNICEF, AusAid, Danida, SIDA, Global Fund) to seek economies of scale and delivery of core vital drugs given the effective non-existence of legal foreign exchange in the Zimbabwe market.

Functioned as a health economist in successful bids by both Zimbabwe and Malawi to the Global Fund for Aids, TB and Malaria (funded by UNDP).

Led on a commissioned note on debt relief options for DFID Zimbabwe, for application with key partners and wider UK government. Worked closely with Zambian specialist recruited by AfDB to support Zimbabwe's debt management policy design (approved by vice-President)

**Debt Relief Economist,****UK DFID, London**

2006-2007

Prepared a debt relief policy supported with background research and briefings to enable UK Treasury and management agreement.

Led the position of UK development through IMF and World Bank boards.

Provided an Inter-America Development Bank (IaDB) regional debt relief through an analytical "non-paper"

Built a shared position with regional heavily Indebted Poor Countries (HIPCs), UK Treasury, UK Civil Society and like-minded IaDB board members and co-led UK representation in the negotiations.

**Economist / Deputy Head****UK DFID Zimbabwe**

2003-2006

Supervised DFID investments in country; focusing on macro and household economic level in the context of growing food insecurity and inflation, central bank mismanagement/irrelevance, and an ongoing balance of payments crisis.

Collaborated with the UK Embassy, British Council and other key donors to seek options to hedge against inflation and support the development of a London-based legal parallel market to enable value for money.

Served as head of the office for the months to ensure continued access to communities by international NGOs after negotiations with the government.

Aided as a health economist and health team lead.

**Economist**

1999-2003

**DFID, UK**

Covered subject matters related to DFID investment in China including the public enterprise privatization, financial sector risk management, and health sector.

Specialized as a Latin America economist focusing on debt relief in Honduras and Nicaragua while also concentrating on poverty impacts of macro-policy in Brazil.

Assessed UK financial sanctions policy and impact, with a particular emphasis on conflict in former Yugoslavia.

Analyzed benefits, impacts, and financial risks of UK export guarantees in low-income countries.

**Grant and knowledge manager****International Development & Research center (IDRC), Uruguay**

1996-97

Issued seed grants for environmental management innovations by municipalities in Latin America.

Coordinated knowledge sharing of best practice with key partners including major cities, Iadb, and cities alliance.

Assisted the Ministry of Environment in setting up a regional center for the Basel convention on toxic waste in Uruguay.

**Private sector and rural development consultant (UK-based)**

1994-96

Collaborated with private and international development partners including UN, EU, UKODA, and EBRD primarily in Latin America, Ukraine, Turkey and Maldives with a focus on rural development, food security, international commodity trade and markets.

**Agricultural Economist Consultant (Uruguay)**

1993

Reviewed probable impacts on global beef trade following foot-and-mouth eradication in Uruguay, Argentina and Brazil.

Assessed the effective use of grassland for livestock.

**EDUCATION**

M.A, Development Economics, University of Anglia, U.K.

B.Sc., Agricultural Economics, University of Newcastle upon Tyne, U.K.

British Schools, Montevideo, Uruguay

## **SKILLS**

Languages: English (Native), Spanish (Fluent), and Portuguese (Proficient)

Expertise in research and evidence-based analysis to enable clear and realistic policy and programme design and delivery;

Political economy: experience to understanding of the incentives and constraints that are required to enable decision-making and implementation;

Strategic planning: portfolio review, comparative advantage in evolving context, financial and resource allocation;

Risk management: over 20 years of design and oversight of delivery ensures strong skill mix of financial and socio-political risk management;

Team-player and leadership: exceptional intrapersonal and multicultural competence.